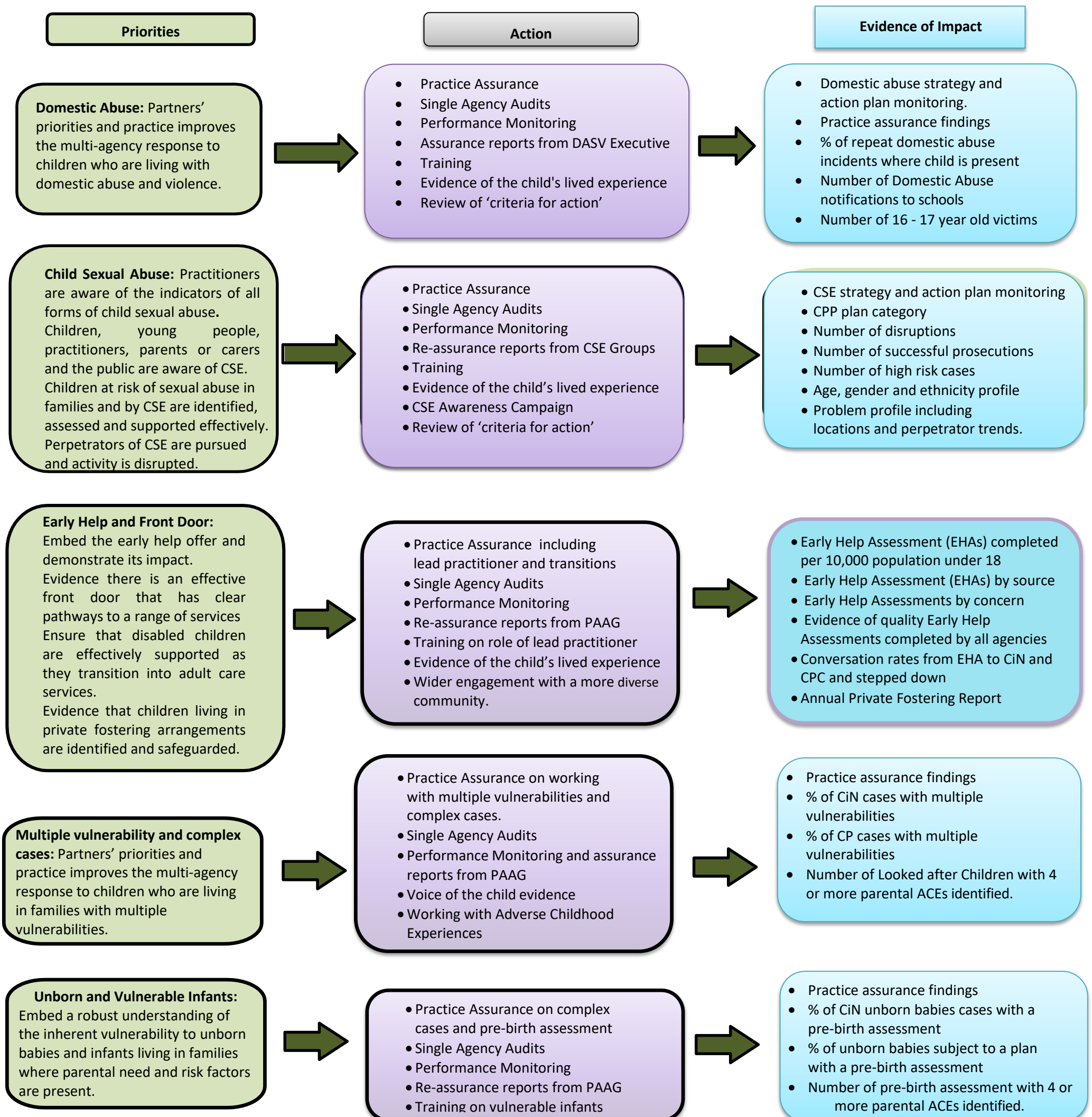# LEICESTER LSCB BUSINESS PLAN 2018 – 2020

OBJECTIVES:
The LSCB has agreed 5 overall objectives to direct its work:
- Objective 1: Ensure children and young people in dangerous settings have faster, easier access to safeguarding support
- Objective 2: Ensure the effectiveness of safeguarding prevention and early help support to children and young people living in vulnerable families
- Objective 3: Ensure that the child's lived experience through multi-agency safeguarding systems is effective including Children Looked After
- Objective 4: LSCB is to be assured that the culture and continuous system of single and multi-agency learning and Improvement improves outcomes
- Objective 5: Ensure the effectiveness of the Board and partners through its governance, performance and quality assurance processes
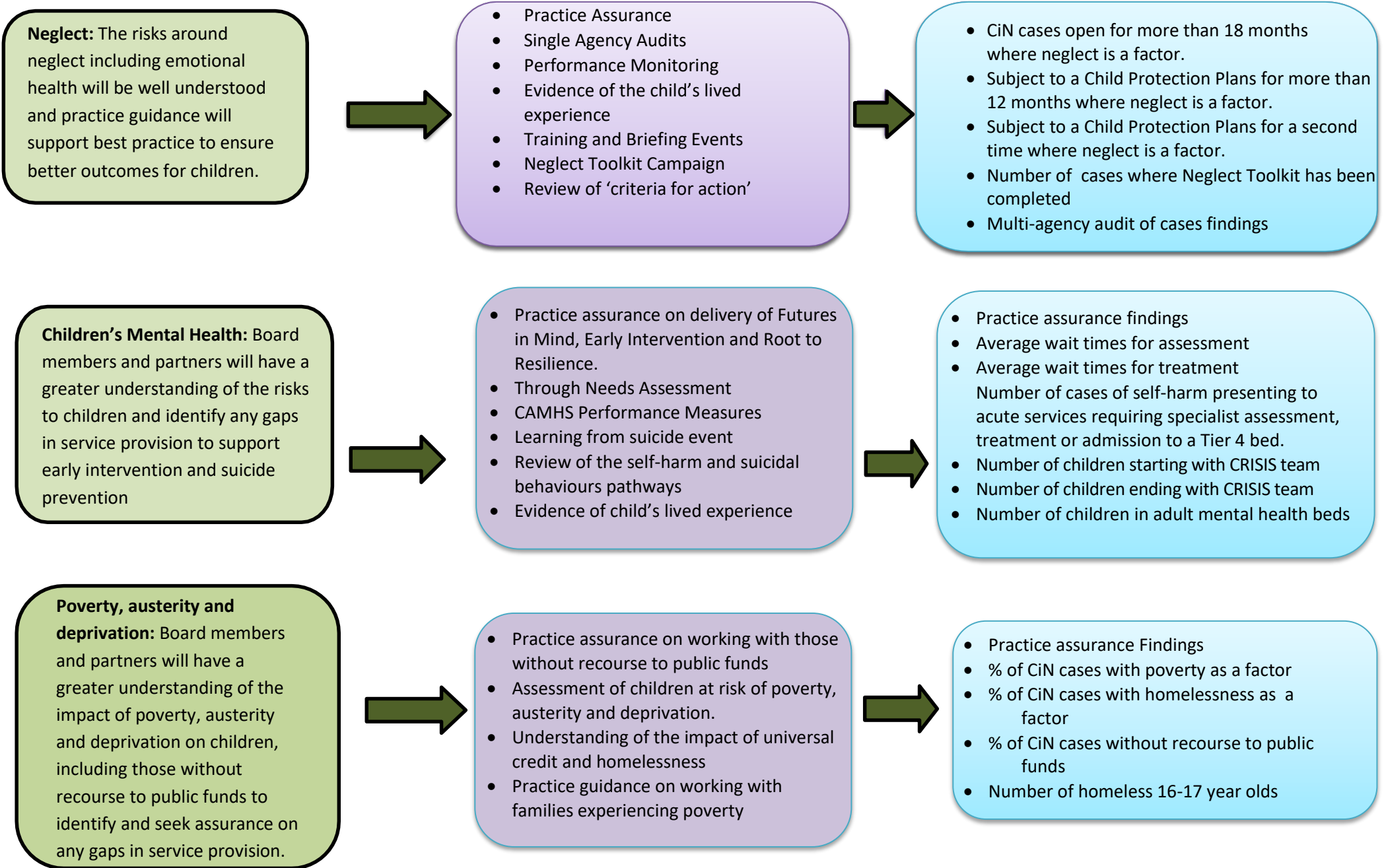
KEY THEMES/PRIORITIES:
The Board has also identified the 5 key areas of priority and themes below to focus and prioritise its work on:
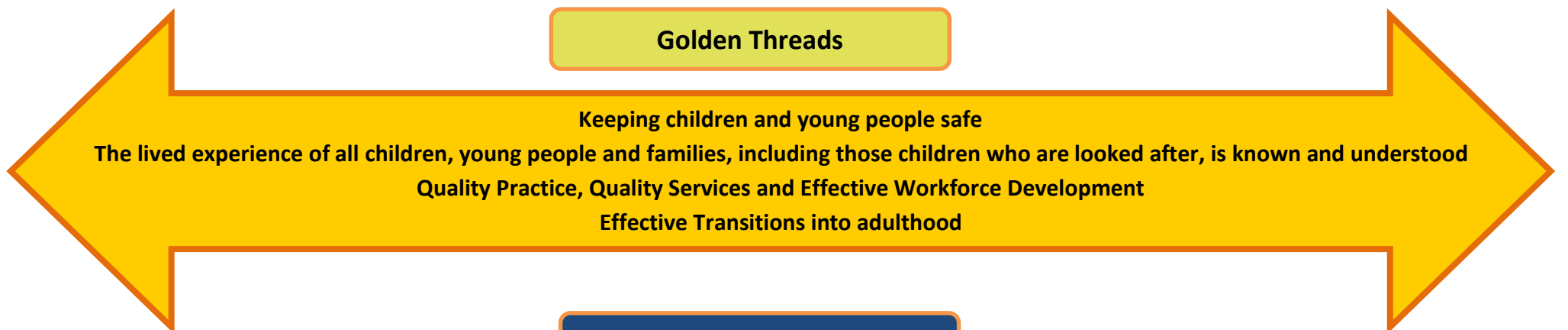- Thresholds, early help, front door, private fostering and transitions
- Identifying and responding to multiple vulnerabilities and complex cases including those with SEND, unborn babies and vulnerable infants
- Child Sexual Abuse including Child Sexual Exploitation, Missing and Trafficked Children
- Understanding the impact of poverty, austerity and deprivation on neglect, emotional and physical harm
- Children's Mental Health and Emotional Wellbeing including learning from suicides

Priorities	Action	Evidence of Impact
Domestic Abuse: Partners' priorities and practice improves the multi-agency response to children who are living with domestic abuse and violence.	• Practice Assurance • Single Agency Audits • Performance Monitoring • Assurance reports from DASV Executive • Training • Evidence of the child's lived experience • Review of 'criteria for action'	• Domestic abuse strategy and action plan monitoring. • Practice assurance findings • % of repeat domestic abuse incidents where child is present • Number of Domestic Abuse notifications to schools • Number of 16 - 17 year old victims
Child Sexual Abuse: Practitioners are aware of the indicators of all forms of child sexual abuse. Children, young people, practitioners, parents or carers and the public are aware of CSE. Children at risk of sexual abuse in families and by CSE are identified, assessed and supported effectively. Perpetrators of CSE are pursued and activity is disrupted.	• Practice Assurance • Single Agency Audits • Performance Monitoring • Re-assurance reports from CSE Groups • Training • Evidence of the child's lived experience • CSE Awareness Campaign • Review of 'criteria for action'	• CSE strategy and action plan monitoring • CPP plan category • Number of disruptions • Number of successful prosecutions • Number of high risk cases • Age, gender and ethnicity profile • Problem profile including locations and perpetrator trends.
Early Help and Front Door: Embed the early help offer and demonstrate its impact. Evidence there is an effective front door that has clear pathways to a range of services Ensure that disabled children are effectively supported as they transition into adult care services. Evidence that children living in private fostering arrangements are identified and safeguarded.	• Practice Assurance including lead practitioner and transitions • Single Agency Audits • Performance Monitoring • Re-assurance reports from PAAG • Training on role of lead practitioner • Evidence of the child's lived experience • Wider engagement with a more diverse community.	• Early Help Assessment (EHAs) completed per 10,000 population under 18 • Early Help Assessment (EHAs) by source • Early Help Assessments by concern • Evidence of quality Early Help Assessments completed by all agencies • Conversation rates from EHA to CiN and CPC and stepped down • Annual Private Fostering Report
Multiple vulnerability and complex cases: Partners' priorities and practice improves the multi-agency response to children who are living in families with multiple vulnerabilities.	• Practice Assurance on working with multiple vulnerabilities and complex cases. • Single Agency Audits • Performance Monitoring and assurance reports from PAAG • Voice of the child evidence • Working with Adverse Childhood Experiences	• Practice assurance findings • % of CiN cases with multiple vulnerabilities • % of CP cases with multiple vulnerabilities • Number of Looked after Children with 4 or more parental ACEs identified.
Unborn and Vulnerable Infants: Embed a robust understanding of the inherent vulnerability to unborn babies and infants living in families where parental need and risk factors are present.	• Practice Assurance on complex cases and pre-birth assessment • Single Agency Audits • Performance Monitoring • Re-assurance reports from PAAG • Training on vulnerable infants	• Practice assurance findings • % of CiN unborn babies cases with a pre-birth assessment • % of unborn babies subject to a plan with a pre-birth assessment • Number of pre-birth assessment with 4 or more parental ACEs identified.

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Neglect: The risks around neglect including emotional health will be well understood and practice guidance will support best practice to ensure better outcomes for children.

- Practice Assurance
- Single Agency Audits
- Performance Monitoring
- Evidence of the child's lived experience
- Training and Briefing Events
- Neglect Toolkit Campaign
- Review of 'criteria for action'

- CiN cases open for more than 18 months where neglect is a factor.
- Subject to a Child Protection Plans for more than 12 months where neglect is a factor.
- Subject to a Child Protection Plans for a second time where neglect is a factor.
- Number of cases where Neglect Toolkit has been completed
- Multi-agency audit of cases findings

Children's Mental Health: Board members and partners will have a greater understanding of the risks to children and identify any gaps in service provision to support early intervention and suicide prevention

- Practice assurance on delivery of Futures in Mind, Early Intervention and Root to Resilience.
- Through Needs Assessment
- CAMHS Performance Measures
- Learning from suicide event
- Review of the self-harm and suicidal behaviours pathways
- Evidence of child's lived experience

- Practice assurance findings
- Average wait times for assessment
- Average wait times for treatment
  Number of cases of self-harm presenting to acute services requiring specialist assessment, treatment or admission to a Tier 4 bed.
- Number of children starting with CRISIS team
- Number of children ending with CRISIS team
- Number of children in adult mental health beds

Poverty, austerity and deprivation: Board members and partners will have a greater understanding of the impact of poverty, austerity and deprivation on children, including those without recourse to public funds to identify and seek assurance on any gaps in service provision.

- Practice assurance on working with those without recourse to public funds
- Assessment of children at risk of poverty, austerity and deprivation.
- Understanding of the impact of universal credit and homelessness
- Practice guidance on working with families experiencing poverty

- Practice assurance Findings
- % of CiN cases with poverty as a factor
- % of CiN cases with homelessness as a factor
- % of CiN cases without recourse to public funds
- Number of homeless 16-17 year olds

Golden Threads

Keeping children and young people safe
The lived experience of all children, young people and families, including those children who are looked after, is known and understood
Quality Practice, Quality Services and Effective Workforce Development
Effective Transitions into adulthood

Process Map

LSCB Participation and Engagement Strategy

LSCB Overarching Strategic Business Plan

LSCB Communication Strategy

LSCB Forward Plan

LSCB Executive Report to LSCB

LSCB Risk Register

Task and Finish Groups Terms of Reference and Project Plans

LSCB Sub Group Chairs Work Plans

Please see the LSCB Structure Chart and Constitution for further information on the functions of the LSCB and its subgroups